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Roll No.						Total No. of Pages : 02	<u>)</u>

Total No. of Questions: 09

BBA (Sem.-6)

#### STRATEGY MANAGEMENT

Subject Code: BBA-601-18 M.Code: 79347

Date of Examination: 01-07-22

Time: 3 Hrs. Max. Marks: 60

#### **INSTRUCTIONS TO CANDIDATES:**

- 1. SECTION-A is COMPULSORY consisting of TEN questions carrying TWO marks each.
- 2. SECTIONS-B consists of FOUR Sub-sections: Units-I, II, III & IV.
- 3. Each Sub-section contains TWO questions each, carrying TEN marks each.
- 4. Student has to attempt any ONE question from each Sub-section.

#### **SECTION-A**

- I. Write Briefly:
- a) Any two points of difference between Business Policy and Strategic Management.
- b) Any two points of difference between strategic and financial controls.
- c) What do you mean by Core Competence?
- d) Outline the significance of synergy for an organization.
- e) What do you mean by PEST Analysis?
- f) What do you mean by Innovation?
- g) What do you mean by ETOP?
- h) What is the significance of Cost and Differentiation Strategy?
- i) What do you mean by Strategic Leadership?
- j) Discuss in brief the significance of Balanced Scorecard.

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#### SECTION-B

#### UNIT-I

- 2. What do you mean by Strategic Management? Discuss the benefits of Strategic Management for a business organization.
- 3. Explain the factors responsible for an effective strategy. Also, examine the different levels of strategy with examples.

#### UNIT-II

- 4. Describe the concept of environmental scanning in detail. Also, discuss its significance for a company.
- 5. Michael Porter's five forces model of industry attractiveness enables any company to outperform their competitors. Illustrate you answer by analysing any industry of your choice.

#### UNIT-III

- 6. What are the uses of BCG Matrix? Do you think BCG Matrix has limited application in business?
- 7. How diversification and performance are related? Also, discuss some of the possible side effects of too much diversification.

#### UNIT-IV

- 8. Describe in detail the process of Strategy Evaluation.
- 9. "Strategy Formulation and Strategy implementation are closely linked." Do you agree? Also, describe in detail the various barriers in the way of implementing strategy.

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NOTE: Disclosure of Identity by writing Mobile No. or Marking of passing request on any paper of Answer Sheet will lead to UMC against the Student.

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